



ecsecc

eastern cape socio economic
consultative council

COMPANY **PROFILE**



VISION

A poverty free Eastern Cape where everyone benefits equitably from the economy and realises their human potential

MISSION

To be a multi-stakeholder centre of excellence in applied policy research, development planning and facilitation

FOUNDING MANDATE

ECSECC was established in 1995 as a multi-stakeholder body to advise and assist government and its partners to achieve an integrated development strategy for the province and its constituent regions in order to address socio-economic development, and in particular, the needs of deprived communities and underdeveloped areas.

ECSECC'S MANDATE IS TO:

Advise and assist provincial government to achieve an integrated development strategy for the province and its constituent regions in order to address the economic development of the province, particularly the needs of deprived communities and underdeveloped areas;

Facilitate and coordinate the implementation of development programmes between all key stakeholders in the province of the Eastern Cape;

Facilitate development by providing an avenue for formal inputs into the policy-making process of government;

Support government in advancing efficient service delivery;

Empower communities and the grassroots structures of civil society to engage in development; and

Assist the provincial government in developing policies and strategies that will facilitate the growth of the provincial economy.

ECSECC GOVERNANCE:

ECSECC is a schedule 3C public entity of the Office of the Premier.

Currently the ECSECC Board is constituted by the leadership of the following stakeholders:

Provincial Government

Organised Local Government (South African Local Government Association)

Organised Business (National African Federated Chamber of Commerce, Border Kei Chamber of Business & Nelson Mandela Bay Business Chamber)

Organised Labour (Congress of South African Trade Unions)

NGO Sector (Eastern Cape NGO Coalition)

Higher Education Sector

The Chairperson is appointed by the Premier.

ORGANISATIONAL GOALS

1

FACILITATE EFFECTIVE AND EFFICIENT ADMINISTRATION, GOVERNANCE AND KNOWLEDGE MANAGEMENT
Development and implementation of effective and efficient administration, management, finance and governance and knowledge management systems.

2

SUPPORT DEVELOPMENT POLICY, STRATEGY AND PLANNING IN THE EASTERN CAPE PROVINCE
Agenda setting and execution of provincial and national priorities.

3

BE A SOCIO-ECONOMIC KNOWLEDGE HUB FOR THE EASTERN CAPE PROVINCE
Strengthen ECSECC as a knowledge organisation and enable evidence based advice and interventions.

4

CREATE PLATFORMS FOR MULTI-STAKEHOLDER PARTICIPATION AND PARTNERSHIPS
Evolve new forms of development dialogue and cooperation.

ECSECC IS CELEBRATING 20 YEARS



IN 2015 ECSECC CELEBRATES ITS 20 YEAR ANNIVERSARY

Founded in April 1995, ECSECC has, over the past 20 years, played an important role in strategy formulation, planning and transformation in the provincial and local sphere of development.

ECSECC has grown into an established development planning and facilitation institution, having developed significant capacity in its niche areas. It is well embedded in the development landscape of the province, and has critical relationships and networks with key role-players across the state and civil society sectors.

The mandate and objectives of ECSECC remain relevant in 2015 and the organisation remains dedicated to innovation in all its areas of work, maintaining a particular focus on economic innovation, restructuring and regeneration as the basis for employment creation and social transformation.

Agile and resilient with a strong understanding of stakeholder needs, ECSECC has proved to be a politically responsive and relevant organisation, well networked and at the pinnacle of the provincial administration.

Included in ECSECC's historical and current strengths are: strategy development based on research, strategic social mobilisation and compacting, policy development and discourse, content facilitation and embedding, and creation and retention of networks.

At the core of ECSECC's success is stability in governance and leadership, a brand with a good reputation and a team of acknowledged experts with a diverse skill set in critical areas of development.

ECSECC is recognised for its role in identifying and influencing provincial strategic and catalytic programmes and projects and for its strength in research for application and knowledge dissemination.

THE EASTERN CAPE 1994 - 2015

The period 1994-1999 is termed “birth of a new province” and was a period of laying the foundation for future growth and development. In this period a new government was created. The immediate task and major challenge facing the new administration when it assumed office in 1994 was to create a unified entity from three separate components - part of the former Cape Province to the west and the nominally independent homelands of Transkei and Ciskei in the east of the new province.



The period 2000-2004 was a period of “stabilisation and consolidation”, where after creating a new government and starting to build a new administration, steps were taken to improve the operational efficiency of the provincial administration and a number of initiatives were launched to address very specific challenges, with mixed effect. The term saw the development and launch of the Provincial Growth and Development Plan (PGDP).

The period 2010-2014 began against the backdrop of the hard hitting global economic recession, which quickly undid many of the economic gains of the earlier period. It was, however, in line with national government’s counter-cyclical fiscal stance, a five-year period that saw heightened levels of public investment in economic infrastructure in the province, and greater alignment of the allocative decisions of national government and state owned entities with provincial development priorities. In this respect, and in spite of the weak and uncertain global and national economic outlook, there emerged during this term the recognition that with the right policy measures and partnerships, the province could escape its historic and path dependent status as a labour sending province.

The period 2005-2009 saw a focus on new intergovernmental and stakeholder compacts, aiming to revive the spirit of the 1994 Reconstruction and Development Programme. The term saw the roll-out and implementation of the PGDP. The province hosted a Jobs Summit in 2006, followed by Growth and Development Summits in all districts - aimed at creating new partnerships and coalitions for economic development.

PHASE 1: 1995 -1999
LAYING THE
FOUNDATION

A start-up organisation operating in an environment of activist enthusiasm.

Conceptualised as provincial NEDLAC but works mainly with government, NGOs and trade unions in this period.

Pushes the Reconstruction and Development Plan (RDP) agenda in context of Gear (Facilitated development of 1996 PGDS).

Focuses on marginalised rural economy (Local Economic Development in small towns, Rural Development and establishment of municipal councils).

ECSECC 1995 - 2015

PHASE 2: 2000 - 2004
FACILITATING PROVINCIAL
DEVELOPMENT PLANNING

ECSECC functions as de facto provincial policy nerve-centre in response to call to accelerate state transformation.

Facilitates massive social grants registration drive in collaboration with Department of Social Development.

Core focus is on support to Provincial Government (cluster support and transformation of key departments such as Treasury, Education, etc.).

Facilitates development of 2004-2014 PGDP with the Office of the Premier.

Builds technocratic capability.

Establishes and hosts provincial AIDS Council (ECAC).

Provides continued support to municipalities as it becomes a formal sphere of government and planning becoming increasingly institutionalised.





PHASE 3: 2005 -2009 TRANSFORMING THE ECONOMY AND BUILDING NEW DEVELOPMENT COMPACTS

Recognises that the economy is not sufficiently transformed and developmental state requires to be assembled to enter into alliances/coalitions with capital and popular forces to grow targeted sectors.

Facilitates District Growth and Development Summits and Provincial Jobs Summit - renewed focus on jobs crisis and social dialogue.

ECSECC re-mandated as the apex body for social partnerships where (PGDP steering committee) higher education and local government were added to the ECSECC Board.

Assesses PGDP implementation.

Established as the host of provincial HRD Council.

Organisation is required to comply with PFMA and is audited by Auditor General.

PHASE 4: 2010 - 2015 A MATURING ORGANISATION WITH EXPANDING MANDATES

At the forefront of developing provincial strategies in partnership with government departments e.g. provincial industrial strategy, jobs strategy, rural development strategy, cooperative strategy, provincial strategic plan on HIV/Aids and TB, among others.

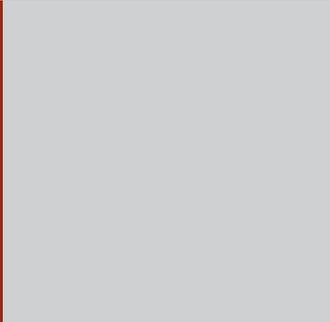
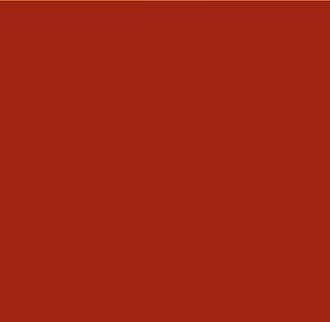
Supports the Eastern Cape Planning Commission with development of Vision 2030 provincial development plan.

Development facilitation through support to municipalities and provincial government, multi-stakeholder compacting and resource mobilisation.

Builds a decent information and knowledge base e.g. releasing quarterly economic updates, other regular statistical publications, developing easy to use statistical products and the socio-economic atlas.

Three clean audits and two unqualified audits in the last five years. Leadership stability over the last ten years at Board and Management level.





PROGRAMMES



PROGRAMME 1

OPERATIONS, FINANCE, CORPORATE SERVICES AND KNOWLEDGE MANAGEMENT

This is ECSECC's support programme aimed at ensuring that ECSECC is efficiently managed, that a conducive environment for productive work is created and that ECSECC develops and hosts a socio-economic Knowledge Hub in supporting stakeholders in accessing a wide range of information. The programme engages in strategic research within the organisation and contributes to the overall information management at ECSECC. There are two sub-programmes.



1A: CORPORATE AFFAIRS AND FINANCE PROGRAMME

The purpose of this programme is to ensure that ECSECC is effectively managed and governed within the dictates of legislation and corporate governance that governs public entities. Its aim is also to provide an enabling environment for employees as they implement ECSECC programmes, through proper systems, policies and procedures.

The Corporate Affairs and Finance Programme serves as a support function whose main aim is to ensure that ECSECC is efficiently managed and that a conducive environment for productive work is created. The programme also prioritises implementation of policies, systems and procedures governing the organisation.

The finance unit strives to maintain effective and efficient financial management to ensure value for money in the spending of public funds. It operates under the framework of treasury regulations, the PFMA and GRAP. ECSECC has a financial procedures and policy manual which informs financial management. ECSECC's finance and administrative committee meet on a quarterly basis to review finance and administration matters at ECSECC. ECSECC reports on a quarterly basis to the Office of the Premier regarding its stewardship of resources allocated to it.

1B: INFORMATION AND KNOWLEDGE MANAGEMENT

The purpose of this programme is to make sure ECSECC remains the information hub of the province. In essence it generates information through research with an objective of distributing it for the use of the public.

The main responsibility of the Information and Knowledge Management Programme is to ensure that staff, stakeholders and the public have access to statistical information, journals, publications and specialist databases to carry out high quality work with maximum impact in the Eastern Cape and South Africa. The programme also aims to provide access to government information such as annual and strategic plans, annual reports, Integrated Development Plans and other strategic documents from municipalities. This information is obtained through networks and partnerships with government institutions.

ECSECC seeks to be a portal for its stakeholders to socio-economic information about the Eastern Cape and to provide cutting edge analysis in all out fields of work. The Information and Knowledge Management programme is responsible for ensuring that the necessary systems and platforms are in place for staff and stakeholders to access data and information from ECSECC. The primary platforms are the website and the Resource Centre. The website is the operational tool within which knowledge will be stored receiving data inputs from internal staff on a weekly, monthly and quarterly basis. The aim is to facilitate the learning processes of stakeholders to enable more informed decision making.

PROGRAMME 2

ECONOMIC GOVERNANCE

The focus of the Economic Governance Programme is to develop strategies and facilitate initiatives that protect jobs, create decent work, and accelerate structural transformation of the provincial economy. The goal of this programme is to shift the economic development path of the Eastern Cape so that poverty is progressively reduced and ECSECC's vision is eventually achieved. The broad strategy of this programme is to strengthen provincial and sub-provincial economic planning and implementation, and sharpen economic policy interventions where there is clear under-performance.

THE PROGRAMME FOCUSES ON THE FOLLOWING THREE AREAS:

PROVINCIAL ECONOMIC DEVELOPMENT PLANNING

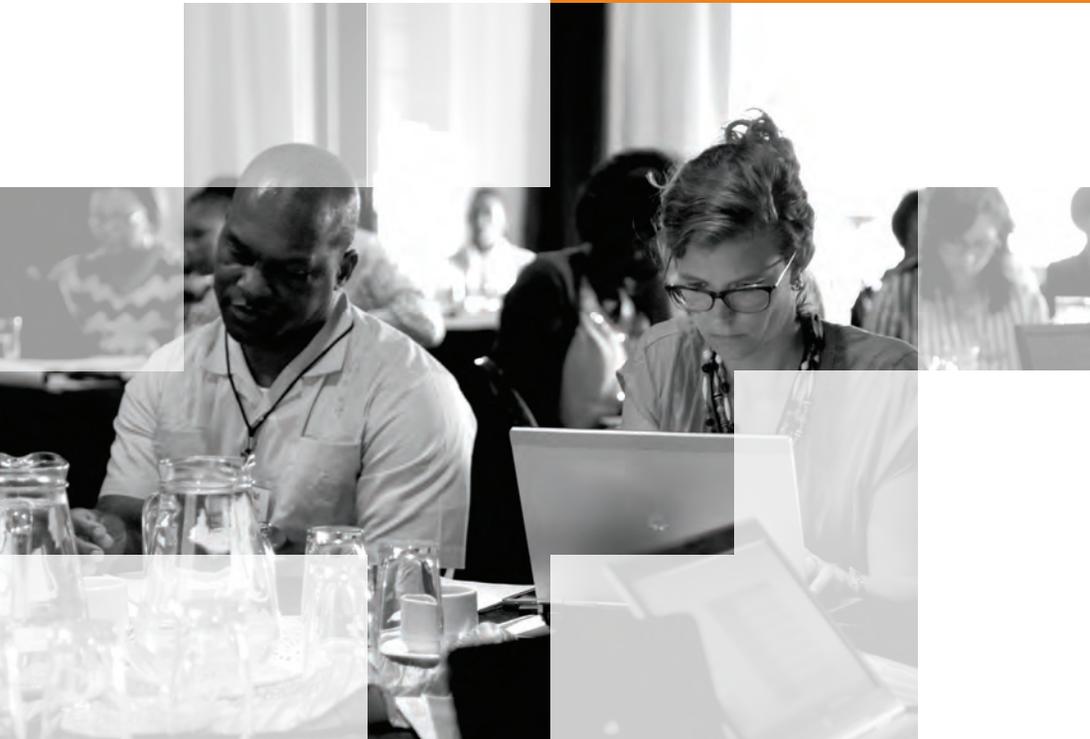
ECSECC has considerable experience in provincial economic development planning, for example: the Provincial Development Strategy (1997), PGDP (2004), Provincial Industrial Strategy (2010), the Provincial Jobs Strategy (2012) and the economic chapter of the Vision 2030 Provincial Development Plan, under the auspices of the Eastern Cape Planning Commission.

SPATIAL ECONOMIC DEVELOPMENT

Several areas of the province have clear potential which is not being realised. The programme focuses its development efforts on four areas: the Buffalo City and Nelson Mandela Bay metros, King Sabata Dalindyebo Municipality and the Wild Coast.

ECONOMIC POLICY INTERVENTION

The programme focus is on the identification of critical binding constraints on economic development and specific areas of economic under-performance which could be addressed through economic policy adjustments. ECSECC writes position papers and develops specific policy proposals to address issues that could unlock development potential.



PROGRAMME 3

INFRASTRUCTURE GOVERNANCE



Aimed at building the strategic and technical capacity of the state at provincial and local level the Infrastructure Governance Programme accelerates delivery of quality infrastructure and services.

This programme has been established as a stand-alone programme to respond to ECSECC's mandate to mobilise and coordinate stakeholders to drive a common provincial infrastructure agenda in the Eastern Cape. This is done to improve integration of infrastructure planning across sectors and spheres of government.

Until the launch of the National Infrastructure Plan and the Presidential Infrastructure Coordinating Commission (PICC) in 2011, South Africa and the Eastern Cape had a rather ad hoc approach to infrastructure planning. The PICC process provides a huge opportunity to improve the planning of the province's strategic economic infrastructure. ECSECC has been mandated by the Office of the Premier to be responsible for the planning and implementation of Strategic Infrastructure Projects (SIPs) in the province.

THE MAIN FOCUS OF THE PROGRAMME

- Ensure the co-ordination and planning of all relevant SIPs in the province.
- Ensure that the economic benefits of SIPs are optimised.
- Facilitate development of 10 Year Strategic Infrastructure Plan for the province.

PROGRAMME 4

STRATEGIC GOVERNANCE SUPPORT

The aim of this programme is to support the Office of the Premier, provincial government departments and local government in the field of development planning. This will include providing support to the centre of government in advancing a capable developmental state across spheres, buttressed by a strong integrating centre. This also includes transitioning provincial municipalities from the lower levels of the local government maturity model to becoming developmental local government.

The objectives of the programme is to support the building of a capable developmental local and provincial state.

PROVINCIAL GOVERNMENT SUPPORT FOCUS

Provide strategic planning and facilitation services across the clusters of government.

Provide policy and planning support to the coordinating departments, including planning support to the roll-out of the Vision 2030 Provincial Development Plan and the Provincial Strategic Framework, its implementation and review in partnership with the Office of the Premier.

Assessment of service delivery approaches in the province and research alternative models and pilot these in partnership with departments.

LOCAL GOVERNMENT SUPPORT FOCUS

Support metropolitan and district municipalities in their economic development planning and ensure alignment with provincial development imperatives.

Development of a Municipal Support Framework, its implementation and review in partnership with ECLGTA.

Development and implementation of the Municipal Service Delivery Maturity Model in partnership with ECLGTA.



PROGRAMME 5

HUMAN RESOURCE DEVELOPMENT

The main aim of this programme is to identify and facilitate the deployment of critical skills required for the development of the Eastern Cape Province across all sectors of the economy.

ECSECC is housing the HRD Council secretariat to support the overall implementation of the initiative. The Human Resource Development programme is responsible for planning of strategic interventions to address critical skills needed in the province. The purpose of this programme is to conceptualise and facilitate measures to improve quality in education and training. The programme is also responsible for conceptualising and facilitating strategic planning and programme design for Eastern Cape institutions, informed by national and provincial policy frameworks.

THE PROGRAMME HAS THREE FOCUS AREAS:

BASIC EDUCATION

Facilitate interventions to support teacher development, language development, and numeracy and literacy in Early Childhood Development and early phases of primary education.

POST SCHOOLING

Promote and support technical education and work-integrated learning.

LABOUR MARKET INTERVENTIONS

Design human capital interventions that contribute to positive labour market outcomes. Provide HRD related support to communities of development practice.



PROGRAMME 6

HIV/AIDS

The HIV/AIDS Programme focuses on effective management of the HIV and AIDS response in the province.

ECSECC houses the Eastern Cape AIDS Council (ECAC) Secretariat - a multisectoral body representing government departments and civil society formations.

The main purpose of ECAC is to facilitate planning, coordinate implementation, mobilise resources and monitor and evaluate the delivery and impact of HIV/AIDS interventions.



SUB-PROGRAMMES INCLUDE:

PREVENTION

- Continuous identification of HIV and TB drivers in the province.
- Design and coordinate the implementation of interventions to reduce the spread of HIV in the province.

TREATMENT

- Advocate for better access to treatment.
- Identify barriers to treatment access.
- Track the implementation of treatment policy.

RESEARCH ON HIV, TB AND STI

- Develop evidence based response to HIV and TB in the province.

HUMAN RIGHTS

- Continuous identification drivers of stigma, discrimination and violation of human rights in the province.
- Design and coordinate the implementation of interventions to reduce stigma, discrimination and violation of human rights for people living with HIV in the province and spread of HIV in the province.

IMPACT MITIGATION

- Design and coordination of interventions aimed at mitigating the impact of HIV on those who are affected and infected.

GOVERNANCE

- To ensure the functionality of ECAC structures in coordinating the HIV response in the province.



SOCIO- ECONOMIC KNOWLEDGE HUB FOR THE EASTERN CAPE PROVINCE

ECSECC is the main provider of socio-economic data and information to institutions in the Eastern Cape. ECSECC supports stakeholders in distributing and making accessible a wide range of information as well as engaging in strategic research. ECSECC houses an “information hub” of planning, monitoring and research in the Eastern Cape. Its flagship publications in this regard are the District Socio-Economic Profiles - detailed and focused assessments of socio-economic development realities in the Eastern Cape.

ECSECC has GIS capability for interactive and static maps and can assist stakeholders in this regard.

Policy makers, development practitioners, trade unionists, researchers, students and teachers are encouraged to make use of the resource centre.

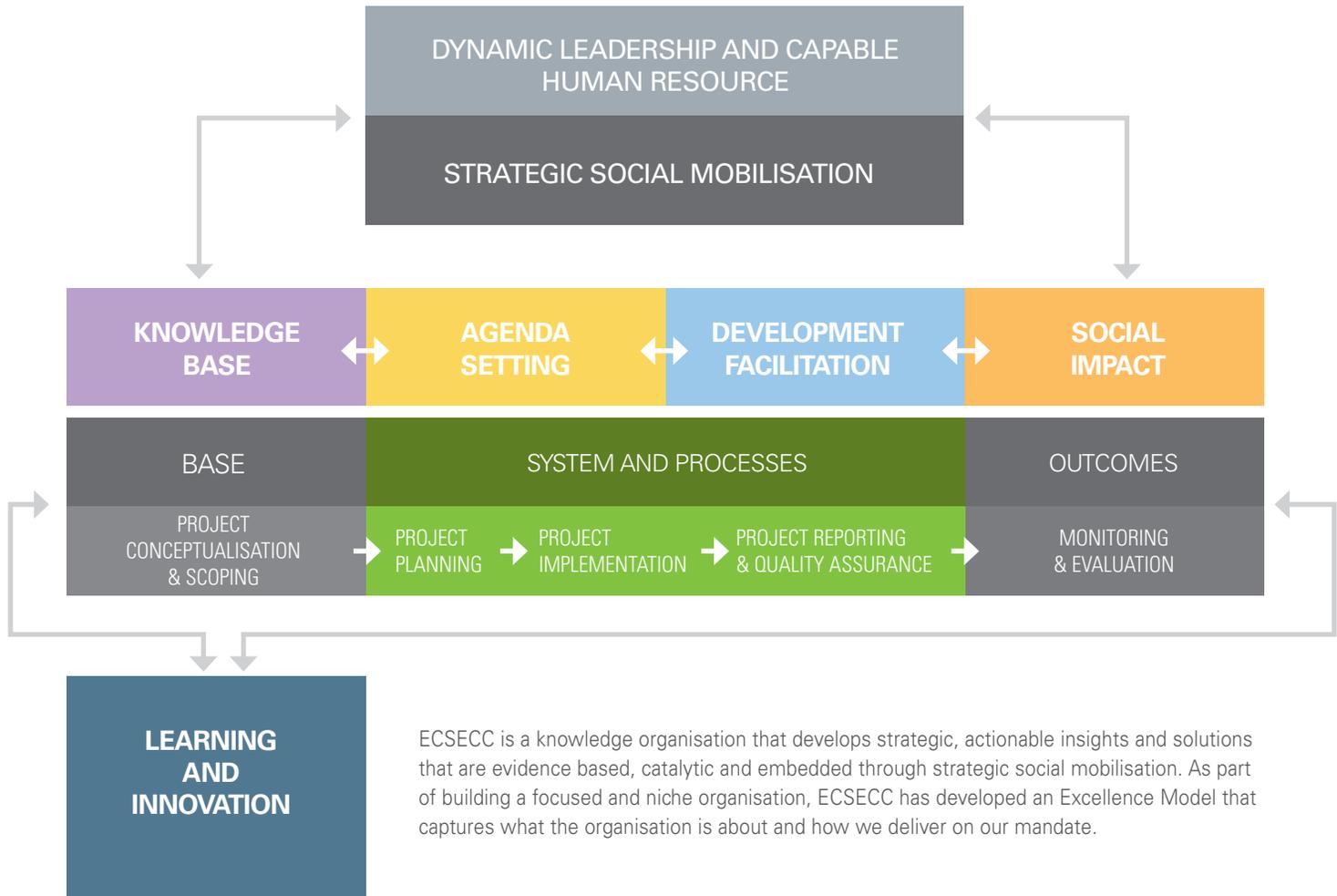
THE ECSECC RESOURCE CENTRE, BASED IN EAST LONDON, OFFERS:

- Books, journals and research information about social and economic development in the Eastern Cape and South Africa;
- Government information such as Integrated Development Plans, Departmental plans and reports;
- Online access to international research and journal databases;
- A boardroom facility for staff and stakeholders.



EXCELLENCE MODEL

ECSECC SERVICE EXCELLENCE MODEL



ECSECC is a knowledge organisation that develops strategic, actionable insights and solutions that are evidence based, catalytic and embedded through strategic social mobilisation. As part of building a focused and niche organisation, ECSECC has developed an Excellence Model that captures what the organisation is about and how we deliver on our mandate.

THE DELIVERY MODEL CORE

KNOWLEDGE BASE	AGENDA SETTING	DEVELOPMENT FACILITATION	SOCIAL IMPACT
<p>ECSECC is a knowledge based organisation whose work is premised on knowledge generation, analysis and adaptation to inform strategy and development options.</p>	<p>ECSECC is an organisation that uses knowledge for setting the development agenda of the Eastern Cape in order to advance provincial development imperatives in the context of national policy.</p> <p>This is done primarily through supporting strategy development, planning and design of interventions for provincial and local government. ECSECC seeks to drive planning and programme design that contributes to social and economic transformation. In order to ensure strategic plans are put into action, ECSECC is involved in project conceptualisation, packaging and planning for execution in collaboration with government departments and entities that will be responsible for implementation.</p>	<p>ECSECC is a well networked organisation striving to facilitate and broker partnerships for development action and dedicated to evolving new forms of development cooperation, from consultative processes and statutory forums to joint project and programme development and implementation, to training and capacity development programmes, to research and information sharing, and if necessary, conflict mediation.</p> <p>“Power does not reside in institutions, not even state or large corporations. It is located in the networks that structure society...” Manuel Castells.</p>	<p>The aim of all of ECSECC's work is the realisation of development outcomes that have enduring social impact and support the achievement of ECSECC's vision of a poverty free province where all benefit equitably from the economy and fulfil their human potential.</p>



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